FAMILY SERVICES OTTAWA

Annual Report 2017-2018



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MESSAGE FROM THE EXECUTIVE DIRECTOR AND BOARD PRESIDENT

Welcome to our Annual Report for 2017 - 2018! As you browse through this report, we hope that you will see a snapshot of the important work being done at FSO, centred always around our commitment to the people we serve in our community. Last year, over 12,000 people were served by one of our programs.





Kathryn Ann Hill **Executive Director**

John Petitti **Board President**

"The past year has been one of change", FSO president's report, 1964

As we prepared this report, we looked back at decades' worth of previous reports - and one key theme emerged - the need to embrace change. We are certain this is why FSO has been a dynamic, relevant force in Ottawa for 104 years. Our history has been one of constantly looking forward, identifying needs and trends, responding to gaps in service, finding new ways to help those who need it most.

Six years ago, at our leadership table, we evaluated a report published by the Public Policy Forum, that identified five strategies that voluntary sector organizations must embrace to succeed in the future:

- o Develop strategy to generate impact
- o Build governance and leadership capacity
- o Develop systems to measure and communicate impact
- o Leverage external partners to reduce costs and increase impact
- o Develop new sustainable revenue sources

On review, we can proudly state that guided by these strategies, FSO has had major achievements in each of these five areas. And we are only just the beginning!

Seven years ago, we faced some difficult moments, having experienced a major reduction in funding that saw our revenue drop by over 30%. While we were a bit shaken, we drew on the resilience that has been an FSO trademark for over 100 years, and we faced a new future with enthusiasm and optimism. FSO has experienced growth and expansion year over year, and now, six years later, we are thriving and offering more services to more individuals than ever before. And we are measuring our impact consistently, so we have the insights we need to advance our mission and can confidently communicate our positive impact upon Ottawa families in all their forms. The support of our many funders and partners continues to be strong, and to grow, and we thank them for their belief in FSO.

We close the year, as always, with a note of sincere appreciation for the extraordinary contributions of everyone involved with FSO this past year: our Board of Directors, for their fine work tackling complex and critical strategic issues with determination and innovation, our passionate and dedicated staff and volunteers, who are committed to excellence, and with admiration, those we serve, who inspire us daily with their strength, resilience and hope for a better future.

FSO BOARD OF DIRECTORS

The Family Services Ottawa Board of Directors are an incredible group of people who contribute countless volunteer hours to improving FSO's overall health.

On top of attending monthly meetings and being active in committees, FSO Board Members provide expertise, donate and raise funds, and devote time to volunteering at many events that FSO attends, including: Dragonboat Festival, Capital Pride, and FSO's annual fundraiser, Music On A Mission



This group sincerely cares about the well-being of the agency and its future, and continues to work with dedication and passion to contribute positively to our community.

Thank You to all of our wonderful FSO Board Members!

We would also like to acknowledge the extraordinary contribution of the following departing Board Member: Lucila Cabrera (3 years)

Siobhan Arnott Harry Binks Lucila Cabrera
Anthony Esposti Neha D'Souza Amirah Fayek
Gustave Goldmann Kim Hayes John Mbakulo
MaryAnn Notarianni Sherif Nour John Petitti
Josef Raffai Jane Trakalo Kathleen Wright

FSO IN THE COMMUNITY



One of our staff at Ottawa City Hall sharing resources in support of Mental Health Awareness Week



Staff representing FSO at Westfest



Toy donations from staff for children in the community



Delicious baked goods made by FSO staff for Music On A Mission's staff led Sweet Therapy bake sale.



Artwork for sale at FSO, done by the artists from The Art Studio & The Creativity Group



FSO's Dragon Boat team posing for a group photo and preparing for their races.



HIGHLIGHTS OF OUR WORK

COUNSELLING PROGRAM

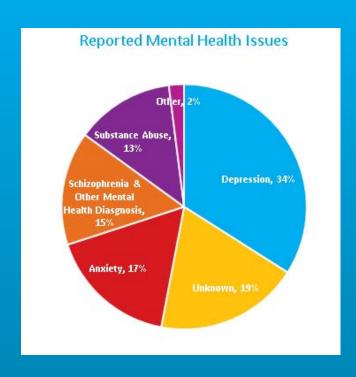
FSO's counselling program has doubled in size over the past five (5) years. This is a result of a strategic focus to increase FSO's presence in the community through partnerships and demonstrating evidenced based outcomes. One such new program is developed in partnership with the Canadian Mental Health Association and The Ottawa Hospital.

The goal of this service is to reduce emergency room visits. To achieve this, we focused on developing an improved referral pathway for individuals experiencing mental health distress via accessible psychotherapy services within the community.

We engaged the University of Ottawa's Centre for Research on Educational and Community Services to provide process and outcome evaluation support. This evaluation has demonstrated improved pathways and a statistically significant improvement in the client's mental health.

Clients themselves are reporting an increased ability to address their mental health challenges and in turn improved skills that support a healthy, fulfilling life.

Next steps for this program include: continuing to evaluate outcomes, improve service pathways, and build partnerships with other hospitals. Through collaborative partnerships we believe, community based mental health services will continue to grow and be recognized by all as a viable alternative for people experiencing mental health challenges.



HIGHLIGHTS OF OUR WORK

THE ART STUDIO

The Art Studio offers a positive and welcoming workspace for adult artists who are living with mental health challenges and the poverty and isolation with which mental health challenges are often associated. The goal of the Studio is to build the self-esteem, confidence and resiliency of the artists. Over 90% of the artists participating in the Studio are living in poverty and, for many, the Studio is one of their few outings each week. The Studio is coordinated by a professional artist who is skilled in art education and provides artistic advice, support and encouragement. Participating artists are supplied with artistic materials including canvases, frames, paints and brushes. In addition, the Studio delivers formal and informal workshops to build the artistic skills of the artists. Artists are supported and encouraged to participate in a number of art exhibitions and sales (including at the ROMHC) each year; they experience a tremendous boost in confidence when one of their pieces is sold.

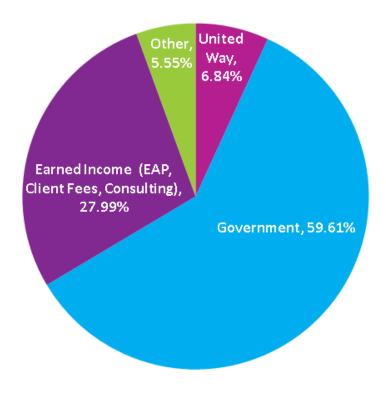


FINANCIAL SUMMARY

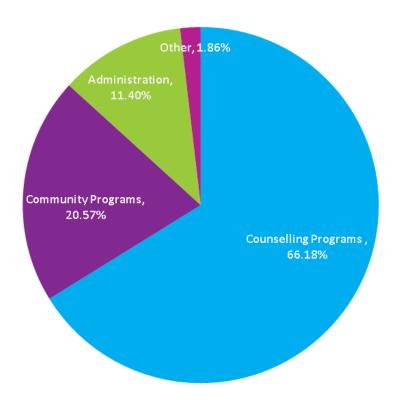
Revenue				
	United Way	\$	311,426.000	
	Government		2,713,794.740	
	Earned Income (EAP, Client Fees, Consulting)		1,274,356.000	
	Donations & Fundraising		99,621.000	
	1CP income		43,109.160	
	Fundraising, Grants & Interest	_	110,087.710	
			4,552,395	
Expen	ses			
	Counselling Programs			
	General Counselling		486,879	
	Mental Health		648,043	
	Cognitive Behavioural Therapy Project		136,512	
	Anti Violence		435,546	
	EAP		1,195,775	
	Walk-in Clinic		97,976	
	Community Programs			
	Parenting Program		102,065	
	Regional Planning Table		47,181	
	Supervised Access Program		199,703	
	Art Studio		20,213	
	Around the Rainbow		60,985	
	Alternative Dispute Resolution		502,360	
	Administration		516,671	
	Social Enterprise, Fundraising and Education		74,836	
	Amortization		22,373	
	Internally Restricted Funds allocations and expenses		(12,935)	
			4,534,183	
	Surplus (Deficit)	\$	18,211	

FINANCIAL DATA

Where The Money Comes From



How It Is Spent...



GUS FRASER AWARD

FSO's 2018 Gus Fraser Recipient is: Zeynep Guzide

Zeynep is someone who goes above and beyond to make FSO a better place. She brings a genuine care and consideration to the workplace. Her energy is palpable, especially if you stand in her vibrant unicorn themed office. Zeynep volunteers at many FSO events, brings treats to share with the office, and kindly supports her peers by doing little acts of kindness, like leaving written messages in our mailboxes.

Thank you for your bright spirit and the positive contributions you bring to FSO!



ROSEMARY LAURIN AWARD

FSO's 2018 Rosemary Laurin Recipient is: Isabelle Sirois.

Isabelle has been a volunteer with the Supervised Access Program since March 2016 and in that time she has contributed over 160 hours. She is a dedicated and dependable volunteer who continues to support the work of our program and contribute to the experience of our families and children. Isabelle often goes above and beyond to help our staff and ensure that our families receive the highest level of service. Isabelle has even personally donated craft supplies to our program and regularly steps in to help whenever she is needed.

Isabelle has been an incredible part of the Supervised Access team and is more than deserving of this award and recognition.

JOAN GULLEN AWARD

FSO's 2018 Joan Gullen Award Recipient is: Linda Merali

This year, we recognize the exceptional contributions of Linda Merali.

Linda has fearlessly served the women and families of abused women communities for over 30 years, and for 27 of those years, she has proudly served as the Director of the Women's Anti-violence Program at FSO. Linda is an extraordinary woman and advocate, and brings compassion, strength, and humour to all she does. Linda has made immeasurable and profound contributions to the development and advancement of services for victims/survivors of violence in Ottawa and beyond. Her commitment to this work as a feminist, and advocate for change and social justice are exemplary, and are why she is the perfect recipient of this prestigious award. On the eve of her retirement, FSO is truly thrilled to be able to honour Linda with this award, and to offer her our deep appreciation for all that she has done for so many.



Thank you, Linda, for your tireless efforts in making our community a safer and healthier place!

"I would like to share what an inspiration Linda has been in leading our Anti-Violence Team. I have been most impressed by the values that she brings to the agency - professionalism, autonomy for workers, and she has a great caring for the women we serve. That caring attitude also is for the staff not only of the Anti-Violence Program but of the agency as well. She has been my Director for 27 years — and her long history with the agency will be missed. Linda has observed the trends in domestic violence while at FSO since 1991, and has supported staff to be involved in social action as well as being a presence on committees of the Ottawa Coalition to End Violence Against Women. With her strong support and commitment; our team has remained cohesive and ready to take on the changing challenges of the VAW work. Not only Linda's knowledge will be missed but also her sense of humour not to mention the cheesecake she makes which is the best I have ever tasted. Linda is a woman of many talents and will be very much missed."

- Sandy Milne

"I first met Linda for an job interview, I was struck by her warmth, expertise, range of experience and tailored management approach to each individual person. Linda excels in motivating and supporting her staff. Her collaborative approach has forged many successful and innovative partnerships/collaborations in the community. We hope to live Linda's example of collaboration, caring and compassion in the work we do."

- Theresa Willougby

MUSIC ON A MISSION 2017

With the spectacular support of our staff, event planners, volunteers, and over 30 major community supporters, Music On A Mission was an incredible success this year!

Save the date for Music on a Mission 2018: Friday October 26th 2018



OUR GENEROUS FUNDERS

Champlain Local Health Integration Network
City of Ottawa
Community Foundation
Crabtree Foundation
Crime Prevention Ottawa
Ministry of Child & Youth Services
Ministry of Community & Social Services
Ministry of Health & Long-term Care
Ministry of the Attorney General
Ontario Trillium Foundation
Rainbow Health Ontario
United Way

WE ARE GRATEFUL FOR THE INDIVIDUALS AND BUSINESSES WHOSE GENEROSITY MAKE OUR WORK POSSIBLE.

Adva Cohen Advantage Audio Visual Rentals Ltd. Aline Ullett Amirah Fayek Annette Hill **Anthony Esposti** Backdrop Restaurant & Bar **Bob Gauthier Brittany Smith** Buddha Board Inc. **Butt Andrusek** Cafe Deluxe Caresse Lev Carol Diamond Cassidy's Transfer & Storage Ltd. **Character Creative** Christine Roy **Cindy Moriarty Courtyard Restaurant** Cynthia Kathleen Taylor Debbie Hoffman Doherty & Associates Ltd. Duncan Macdonald Edenborough Ltd. Flite Fmail Esprit du Vin Foundation of Montreal Gourmet Trading Co. **Grand & Toy Graydon Limited**

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Minto Skating

Minto Foundation Inc.

OUR SPECTACULAR VOLUNTEERS

Adrianna Oatu Adva Cohen Al Greer Alex Bender Alex Fuster **Alex Weinert** Aniqa Sheikh Anousha Rohanioskoui Arnie Jolo **Ashley Brian Aundrea Thompson Bridgette Curran** Cassie Lefebvre Daniel Adu-Gyamfi **Danielle Flemming** Emma Hennigar Farrah Helwa Gord Aitken Hannah Hirsz Iman Haddi Ina Requard Isabelle Sirois

Jennifer Greer Jeronimo Ramirez Iillian Mannella Jillian Perry **Josee Lambert** Judy Willoughby **Julia Yudina** Kae Cristobal Kali Robertson Kate Clayton Katherine Park Kim Brown Kristen Hale Lashawna Phillips Laura Bonacci Laurie Rektor Linda Meralli Lisa Nganwa Louise Rachlis Lynn Spicer Margo Sargent Marianne Moore

Mark MacAulay Mashal Ali **Mashal Dawkins** Megan Burwash Megan Fillier Megan O'Donoghue Mehdi Ghaani Melissa Lepine Michel Vallee Michele Tennant Monique Hess Nathalie Harris Nereah Felix Nora Jorjani Pierre Luc D. Rebecca Janzen Rebecca Saab Rebecca Tacoma Ricki-Lee Williams **River Shaw** Ron & Ruth Brown Sabrina Fontaine

Samantha Willette Schoney Greer Sherif Nour Sherri Caves Simonette Binning-Jones Siye Kiflu Sophie Gu Tannis Bujaczek Tara Lafleur Tara Saadat Tasha Labenek **Taylor White** Tea Vaskovic Theresa Willoughby Vanessa Cote Vanessa Zubrowski Victoria Cote **Zack Partington** Zara Canteenwalla Zeynep Guzide



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